

Fondation
de
France

La Fondation
de toutes les causes



Annual Report 2020

Contents

Activity Report 2020

Fondation de France
at a glance p.4

Our 5 Areas of
Action p.5

Unprecedented
mobilization p.6

Key events p.10

The Foundation for
all causes p.13

Key figures p.18

Our governance p.21

Regions p.24

Our program expert
committees p.26

In 2011, Fondation de France launched a research-action program to preserve the coast and understand its transformation.

The "Bricologis" workshop in Vaulx-en-Velin helps residents transform their living environment in the most democratic and appropriate way, by enabling each person to get involved.

Thousands of children were traumatized after the Beirut port explosion in August 2020. Nonprofit "Himaya Daeem Aataa" provides them with psychological support.



Pierre Sellal
Chairman
of the Board

“Our institution stepped up, for the public benefit”

By any measure, 2020 was an unprecedented year. Its impact was acutely felt by everyone, a fact that was widely noted. Never since the end of the Second World War had our country experienced such a deep and lasting economic recession, in the context of a crisis that affected the entire planet. Travel and meetings came to a halt, paralyzing countless aspects of social life, and life became even more difficult for the most vulnerable groups and individuals.

The crisis exposed France to unparalleled strain.

On the one hand, the pandemic increased the need for action and support, for many more people.

On the other, there were major practical hurdles to be overcome in developing appropriate approaches and methods, as these are based on face-to-face contact and meetings.

It was therefore all the more remarkable that Fondation de France was able to meet these unique challenges in 2020, thanks to a surge of engagement and mobilization:

–The resources required to fund our social projects continued to grow. In particular, donations (excluding emergency projects) rose by 19 % compared to 2019. A total of 11,000 projects were supported as a result, amounting to 238.6 million euros overall.

–There was an acceleration in the creation of new donor-advised funds, each the embodiment of a philanthropic project. There are now 916 of them.

–New programs were launched as part of unique partnerships, to meet the higher level of pandemic-induced needs (“United Against the Virus”) and those generated by tragedies abroad (help for Lebanon).

This was achieved without either compromising the ongoing implementation of long-term projects that define Fondation de France or the need to make strategic adjustments and update its policies. In what was a very difficult year, our institution stepped up for the public benefit, continued to encourage philanthropy and developed new ways of addressing needs, which all became more pressing because of the pandemic. These needs will require equally strong mobilization as the virus recedes, in order to rebuild, bring comfort and continue the transformation process. ●

2020, at a glance

The leading philanthropy network in France

Bringing together

916

donor-advised funds

42

donor-advised funds set up this year

539 255

donors
(active over the past four years)

521

volunteers

6

regional foundations

226

staff

1,700

companies committed to our work

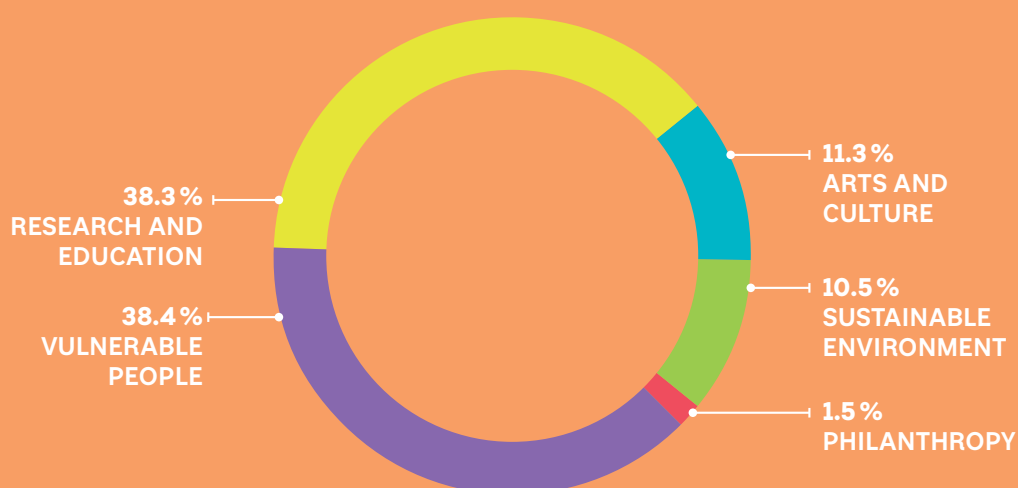
Fondation de France and its donor-advised funds allocated

238.6 million euros

including 29.9 million euros for "United Against the Virus" and 5.9 million euros for Notre-Dame cathedral in Paris

to the implementation of

11,424 projects



For 50 years, Fondation de France and its donor-advised funds has supported over 200,000 projects in all areas of public interest.

Areas of Action

5

Working for a sustainable environment

Faced with the challenges of climate change and biodiversity, Fondation de France acts on three inextricably linked “fronts”. First, research in key areas: changes in the coast and sea, new agriculture and environmental risk for human health. Second, support for those who are testing the ecological transition on the ground. Third, raising the awareness of future citizens on environmental issues. ●

25.2 million euros | **907** projects supported | **100** donor-advised funds

Promoting research and education

Medicine, humanities and technology are some of the areas in which Fondation de France supports prominent researchers, wherever science can help change the world and combat injustice. As well as producing new findings, it works towards disseminating knowledge, combating early school leaving and encouraging young people to achieve qualifications. ●

91.4 million euros | **4801** projects supported | **344** donor-advised funds



Helping vulnerable people

In a constantly changing world, new divisions are appearing, such as economic, geographic, cultural and environmental divisions. Fondation de France supports grassroots initiatives to assist the most vulnerable. They may involve rebuilding a sense of community, promoting the inclusion of disabled people, preparing young people for the challenges of the 21st century and preserving the independence of elderly people. ●

91,5 million euros | **4796** projects supported | **446** donor-advised funds

Developing philanthropy

For more than 50 years, Fondation de France has been promoting the expression of all forms of generosity for the public benefit, including donations, bequests, foundations, and volunteering. It facilitates the work of France's leading philanthropy network via meetings and workshops. Developing philanthropy also means contributing to the organization and professionalization of this sector and analyzing its progression. Thanks to its Observatory, it also contributes actively to the debate on the role of philanthropy in society. ●

3.5 million euros | **63** projects supported



Promoting the arts and culture

Fondation de France and its donor-advised funds support all forms of creativity, including music, literature, visual arts, architecture and performing arts. The aim is to preserve and showcase our heritage and to encourage young artists, as well as to democratize access to culture and ensure that art serves all citizens. ●

27 million euros | **857** projects supported | **246** donor-advised funds



Unprecedented mobilization



Research
Medical research laboratory at Necker Hospital. Funding was provided for around forty Covid-19 research projects.

Support for health workers
Health workers benefited from additional medical equipment as well as psychological support.



in what was an extraordinary year

2020 will have been marked by the Covid-19 pandemic and by the huge surge in generosity that accompanied it. As the leading philanthropy network in France, Fondation de France was naturally responsible for encouraging that generosity and helping all those who wanted to contribute to it. It also needed to adapt its organization to assist stakeholders in healthcare, research and the non-profit sector. Here, we look back on an extraordinary year.



Vulnerable people
Fondation de France provided help to thousands of people all over France. Here, the distribution of food at Ivry-sur-Seine is being organized by nonprofit "De la rue à la Scène".

In the face of this unprecedented crisis, individual and corporate donors, foundations, volunteers and local nonprofits in France all stepped up. *"One of the major challenges for Fondation de France was to organize an effective response to the crisis. Our two-fold approach consisted in encouraging and channeling the wish to help and also rapidly addressing the most urgent needs, while preparing for longer-term issues"*, says Fondation de France Chief Executive Officer Axelle Davezac.

The crux of the matter: coordination

An unprecedented situation calls for an unprecedented response. It led Fondation de France to suggest to AP-HP (Paris hospitals) and the Institut Pasteur that they join it in providing a single and coordinated response to all those wishing to act. The "United Against the Virus" alliance was created as a result, enabling all contributions to be combined. Over 40 million euros in donations was received in one year. This outcome is commensurate with other waves of generosity in the history of French philanthropy and is also characterized by hundreds of partners stepping up: companies, collectives of artists and sportspeople, media, nonprofits, etc. Mobilization was very strong at Fondation de France too: *"Almost 40 donor-advised funds worked with us"*, explains Karine Meaux, Emergency Program Manager at Fondation de France. *"Foundations were of all sizes and sometimes very recent or long-established. The idea of pooling resources and projects was entirely new."*

Targeting help

Together, the three Alliance partners set out the terms of the three action plans: medical research, support for health workers and for the most vulnerable. Underpinning the process was the need to be proactive and to target help to support the most pertinent initiatives, alongside public provision. The Alliance supported other research projects – identified by the French National Research Agency – in addition to those suggested by the Institut Pasteur and AP-HP.

Inventing the future right now

In order to carry out these emergency actions most effectively, Fondation de France immediately adapted its working methods to select "continuous flow" projects, while maintaining very high standards of quality and reliability. To achieve this, the network of volunteer experts and the strong local presence of Fondation de France, with its six regional foundations, represented two major assets. The outcome was that 855 projects relating to the Covid pandemic were supported in 2020.

And now? The impact of the pandemic will be felt for several years yet, so we need to think in terms of "rebuilding" and "long term". Right from the start of the crisis, Fondation de France helped nonprofits weather the storm, by contributing to relief funds, for instance. That is also the purpose of the "Inventing the future" program, which aims to support stakeholders working for lasting change, in all fields and locations, to build a society that is more generous and resilient in the face of crisis.

“



The world of finance is increasingly aware of the need to get involved, it was now or never”

Jean-Baptiste Poylo
founder, “Fondation Anaïak Txalupa”
and “Fondation Canary”

Jean-Baptiste Poylo is an active philanthropist whose two foundations are very much a family affair. He focuses on access to water in Asia, education in France and combating malaria in Africa. As the President of the H24 Finance company, he decided early on to engage his professional network: *“I made a first donation to the Alliance and then contacted my finance colleagues to encourage them to contribute. The world of finance is increasingly aware that it needs to get involved, it was now or never”*. The outcome was that Jean-Baptiste Poylo managed to rally 60 donors, generating over 400,000 euros.

Rallying viewers and readers

On March 24, French TV channel France 2 put on a prime-time show, “United with our Carers”, to encourage viewers to support the Alliance. As well as calling for donations throughout the evening, France 2 gifted all the advertising revenue relating to the show to the Alliance. French daily Le Monde adopted the same approach, with a special issue, “White coats -diary of a crisis”, as did Canal+ channels and the M6 channel, with a program featuring star chef Cyril Lignac. The celebrities taking part in the program during lockdown waived their fee to support the “United Against the Virus” Alliance. ●

Creating special offers

- In April, Monnaie de Paris (Paris Mint) offered to create a unique medal, inscribed with “Merci”, to honor the health workers and all the front-line professionals mobilized during the Covid-19 pandemic. In a few weeks, 20,000 medals were sold in aid of the Alliance.
- On May 1, the Leclerc superstores donated all proceeds from the sale of lily-of-the-valley (a French tradition) throughout the country, thanks to its 600 partner stores.
- The recent cosmetic brand Oh My cream! decided to gift 10% of its sales between March and May.
- Volvo Truck France donated 1,000 euros for each truck sold from April to June! ●

Sales of the “Merci” medal created by Monnaie de Paris benefited the “United Against the Virus” Alliance.



We simply cannot list all the companies, founders, donors, volunteers and project leaders, who worked with us during this extraordinary year.

A HUGE THANK YOU to you all, especially:

AMGEN,

BANQUE DE FRANCE,

BAYER,

BOURSORAMA,

FONDATION PSA,

GROUPE CASINO,

GROUPE FDJ,

LVMH VINS
D'EXCEPTION,

GROUPE COVÉA,

SAINT-GOBAIN,

SOCIÉTÉ GÉNÉRALE,

SOCIÉTÉ FONCIÈRE
LYONNAISE,

TETRA PAK,

VALEO, ETC.



Running, playing

Dozens of sporting challenges, including “Les coureurs ont du coeur” and “Les foulées de l’assurance” combine support for a cause and the fun of sport. Around 13,000 participants join in the United We Run race. The objective was to meet the challenge of running a cumulative total of one million kilometers to trigger a donation from the Asics trainers brand and its partners. For its part, the French chess federation streamed a tournament for its members, which included a call for donations.

Contributing talent to the Alliance



Nonprofit “L’Heure Bleue” brings together hundreds of photographs in France and throughout the world. Among them, 130 chose to take part in a one-off event, “Photographers United Against Covid”. 1,076 prints were sold in aid of Fondation de France.

A thousand ways to be generous

Involving staff

More than 50 companies, Natixis, Matmut, Sage, Beauté Privée.com, Microsoft and many others, organized company-wide challenges or set up a fundraising form for their teams. ●

Pole vaulter Renaud Lavillenie launched operation “United in White” to mobilize the world of sport in aid of the “United Against the Virus” Alliance.



Mobilizing communities

Social media provide an effective sounding board in calling for action. Celebrities in sport, the arts and media know how to use their fame to contribute to this huge wave of generosity. This was the case with the “United in White” initiative in aid of Fondation de France, bringing together the entire French sporting community. Rapper Sneazzy, footballers Bixente Lizarazu and Tiémoué Bakayoko, journalist Sophie Davant, comedian Malik Benthalha and choreographer Mehdi Kerkouche all joined in too. ●



“*Address the emergency and build a program for the long term*”

Cécile Bonnefond, donor

Cécile Bonnefond created her own consulting company after a long career as an executive in major companies. Her “apprenticeship” with Fondation de France began in 2016: “I wanted to branch out in my philanthropic activities, especially in the social sector. The fact that the Foundation was ‘for all causes’, that it had a neutral stance and was highly professional convinced me to support it. With the Covid-induced health and social crisis, I wanted to make a contribution to quickly address the emergency. My journey has now led me to creating a family foundation, with my nephews and nieces, in 2021. It will provide long-term support to the causes close to the heart of my late parents: combating exclusion (disabled people, the elderly), as well as education and climate change. Philanthropy needs to operate at various speeds!”

Key events in 2020

January 11

Podcasts to stimulate critical thinking

The mission of “Fonds du 11 Janvier” is coming to an end after five years, with the broadcast of a podcast series, “Esprit critique, es-tu là ?”, which focuses on critical thinking. The idea is to review the work undertaken since 2015 in the fight against prejudice, racism, antisemitism and all forms of violence. Grassroots activists all over France talked of their experience of developing media savviness and training young people to develop their critical thinking. “Fonds du 11 Janvier”, which was created in 2015 in the wake of the attacks on Charlie Hebdo, includes 10 foundations, including Fondation de France and two donor-advised funds, “Fondation Nina et Daniel Carasso” and “Fondation Groupe Primonial” (formerly “Fondation financière de l'échiquier”). It supported a total of 58 projects. ●



Listen to the podcasts (in French):

fondationdefrance.org/fr/fondation/fonds-du-11-janvier

March 12

Humanitarian crisis in Syria: Fondation de France promptly assisted families

On March 12, 2020, Fondation de France launched an appeal for donation to help Syrian families fleeing the bombing in the country's north-west. Having worked with war victims for years via its Migrant Solidarity Program, Fondation de France set out three priority areas for action: a mobile clinic, psychological support for children and tent distribution. ●



June 3

The Philanthropy Observatory published its first Annual Philanthropy Review

The Philanthropy Observatory published its first Annual Philanthropy Review to give a better idea of the sector's vitality. The 2020 review shows strong growth in the sector. The number of foundations is rising at a steady pace in all regions, with additional foundations each year representing an annual increase of 4%, since 2010! ●



April 15

Notre-Dame de Paris, one year later

On April 15, 2019, a ferocious fire ripped through Notre-Dame cathedral in Paris, prompting many expressions of solidarity. Fondation de France was immediately tasked with launching a subscription, with three other organizations. More than 30 million euros was raised by the end of 2020. The funds are to be used exclusively for the preservation and restoration of the cathedral and its furniture and fittings, and also for the training of conservation professionals, whose skills are required for this restoration work. ●



June

Donor-advised funds: stronger together!

Right from the start of the pandemic, Fondation de France offered its donor-advised funds a series of themed workshops. They generated invaluable interactions for thinking and acting collectively. More than a hundred foundations agreed to share their experience on major issues such as education, disability and digital technology, the environment, as well as ethics and elderly people. Clearly, only concerted efforts can meet the major challenges our society faces. ●



August 4

Solidarity with Lebanon!

The explosion that struck Beirut on August 4, 2020 caused extensive damage, in a country that was already in a precarious political and economic situation. The very next day, Fondation de France swung into action to provide relief to residents. Because it had already worked in Lebanon with the Migrant Solidarity Program, it was able to act quickly in three priority areas: providing social and psychological counseling for the residents most affected, supporting economic recovery and rebuilding homes. Fondation de France joined forces with the Agence Française de Développement, which matched the funds raised, and provided long-term support for certain projects. ●

June -August

Summer music

French radio station France Musique organized a musical festival to show appreciation for the artists that were so badly affected by the pandemic. From June 29 to August 21, France Musique invited some hundred musicians to play for us, share their passion with us and stir us. The France Musique Festival is supported by “Cordes sensibles” and “De la musique avant toute chose”, two donor-advised funds at Fondation de France. This was a wonderful example of foundations working together so that culture could flourish despite restrictions. ●

November 13

Five years after the attacks, music in memoriam



The symphonic poem, “Il fait novembre en mon âme” (November in my soul), was performed by the Paris Chamber Orchestra at the Paris Philharmonic for the first time, five years to the day after the terrorist attack at the Bataclan. This musical piece, which Louise Albertini and Julien Thomast initiated in memory of their son killed at the Bataclan, was produced thanks to the work of the “Nouveaux commanditaires de la Fondation de France” (Foundations de France’s New Patrons). It was created by French-Lebanese composer and poet Bechara El-Khoury. ●



November 18

Foundations are stepping up for the climate

The Coalition Française des Fondations pour le Climat, which is coordinated by the Centre Français des Fonds et Fondations and counts Fondation de France as one of its members, was launched on November 18, 2020. Its mission is to encourage the philanthropy sector to place ever greater emphasis on addressing climate-related issues, as part of the work it undertakes. The Coalition has published a manifesto and also offers training programs, tools and workshops to take on this major challenge. By the end of 2020, 59 foundations had already joined in the movement. ●



November 19

“Déclics jeunes” (a competition of young people’s initiatives): a committed cohort

Fondation de France recognized the work in the nonprofit field of 15 young people, at a virtual event held on November 19. They each presented their innovative and high-impact project, which included a platform to combat bullying in schools, food waste collection by bike and a community laundromat and coffee shop. The 2020 cohort, which is presided by journalist and producer Victor Robert will benefit from the workshops and conferences organized by the Institut de l’Engagement to develop their projects, via a unique partnership between Fondation de France and the Institut. ●



December

Community holiday dinners

Despite the pandemic affecting the holiday season, Fondation de France carried on with its work by supporting around a hundred neighborhood initiatives for low-income and isolated people throughout France. Holiday dinners, which were set up 15 years ago, represent an opportunity for thousands of people to enjoy food and company every year. ●



December 2

Loneliness: the other 2020 epidemic

Fondation de France, in partnership with Crédoc, published its 10th annual report on loneliness in France. The survey reveals a sharp increase in social isolation among French citizens, over the past ten years. Seven million people (14% of French citizens) reported feeling isolated in 2020, compared to 9% in 2010. The health, economic and social crisis is likely to make matters worse. ●

December 10

Carasso Foundation: a new prize to encourage community art

“Fondation Daniel et Nina Carasso” awarded its first prize in recognition of the commitment of community artists in France and Spain. Projects included art collaborations with young isolated people, art therapy for homeless people and music education workshops for disadvantaged communities.

Five community artists were rewarded for their work promoting a more sustainable and inclusive society. ●



For more information on this foundation:
fondationdefrance.org/fr/fondation/fondation-daniel-et-nina-carasso

December 19

Ghazal Prize awarded to Lebanese nonprofit “Al Majmoua”

The Ghazal Foundation for education, research and peace in Lebanon awarded its prize for conflict prevention and peace in Lebanon to nonprofit “Al Majmoua”, which works towards the economic and social support of the most vulnerable. This prize, with which Fondation de France was associated this year, took special significance given the very difficult situation Lebanon is living through. A hundred or so people attended the virtual ceremony. ●



For more information on this foundation:
fondationdefrance.org/fr/fondation/fondation-ghazal

December

Welcome to the 42 new donor-advised funds!

In 2020, 42 new donor-advised funds joined Fondation de France. The many newcomers are a sign of how dynamic the sector is, despite the pandemic. Education and the environment are the causes most often represented, followed by combating poverty, supporting culture and community-based work. ●



The Foundation

For All Causes

The Foundation For All Causes, Fondation de France acts in all areas of public interest. It supports innovative and model projects, that can then be disseminated across the country. To that end, it relies on volunteer experts who select the projects most likely to meet societal challenges. Here is an overview of strategic lines of action, cause by cause.

FONDATION DE FRANCE

13

Agriculture and food

Overconsumption and food waste is steadily increasing, worldwide, with production and trade patterns being largely to blame. In order to address the challenge of sustainable food, Fondation de France and the Daniel et Nina Carasso donor-advised fund support research on sustainable food systems, in France and abroad. The aim is to reinvent agriculture for the 21st century and to design models that are more mindful of ecosystems, farmers and consumers. ●



Arts and culture

With its more than 200 donor-advised funds, Fondation de France works to promote access to culture and the emergence of young artists from all creative disciplines (visual arts, music and literature). In 2020, given the impact of the pandemic on arts and culture, Fondation de France set up a relief fund for young artists, students and recent graduates in the fields of visual arts, dance, music and cinema. It also created an emergency fund for elderly artists experiencing hardship. ●



Local development

Residents face a wide range of problems in their neighborhoods, villages and cities. Thanks to its strong local presence, Fondation de France is able to support projects that address the specific issues of each territory. Together with its six regional foundations, it has initiated the Local Dynamics program. Its guiding principle is to encourage and support residents' initiatives for social interaction and activity. It also supports the development of regional foundations, working closely with local communities. In 2020, the regional teams were heavily involved in finding effective local solutions to organize food banks for instance, or to combat isolation for those in precarious situations. ●



Women's rights

Fondation de France and 32 donor-advised funds ("Fondation Fleur du Désert", "Fondation Raja", "Fondation des Femmes" and many others) are engaged in promoting women's rights, in France and abroad. This might involve combating physical and sexual violence, gender inequality or the development of women's autonomy. During the pandemic, Fondation de France, together with its donor-advised funds, supported many projects to help vulnerable women (single-parent families and homeless and migrant women, for instance). ●

Employment and the social and solidarity economy

Unemployment, zero-hour contracts and multiple activities are some of the difficulties associated with access to the labor market that affect all population groups, whatever their age, education and experience. The pandemic has had a major effect on the social and economic environment, prompting Fondation de France to support innovative approaches to promoting cooperation. Examples of this include setting up third places and creating sustainable and equitable food production systems. Fondation de France also continued to support a program aimed at achieving zero percent long-term unemployment in local communities. ●

Children

Fondation de France has, from the very start, been actively involved in the welfare of children and young people. Its priority is to support projects that take the child's overall family environment into consideration. It helps vulnerable parents, allocates grants to young people with no family support and provides psychological support for young people. Children are also the focus of many donor-advised funds, including "Mustela", "Meeschaert pour l'enfance", "Auchan for young people" and "Avenir d'enfance". ●

Higher education

Aware of the impact of education and training for future generations, many benefactors have created donor-advised funds with Fondation de France to help young people continue their studies, especially via grants, assisting them throughout their education. This is what "Fondation Vallet" does, for instance, with the more than 3,000 grants it allocates to deserving young students in France, Benin and Vietnam. Some founders also provide direct funding to their alma mater, to promote university research of the highest standing. ●



Environment and biodiversity

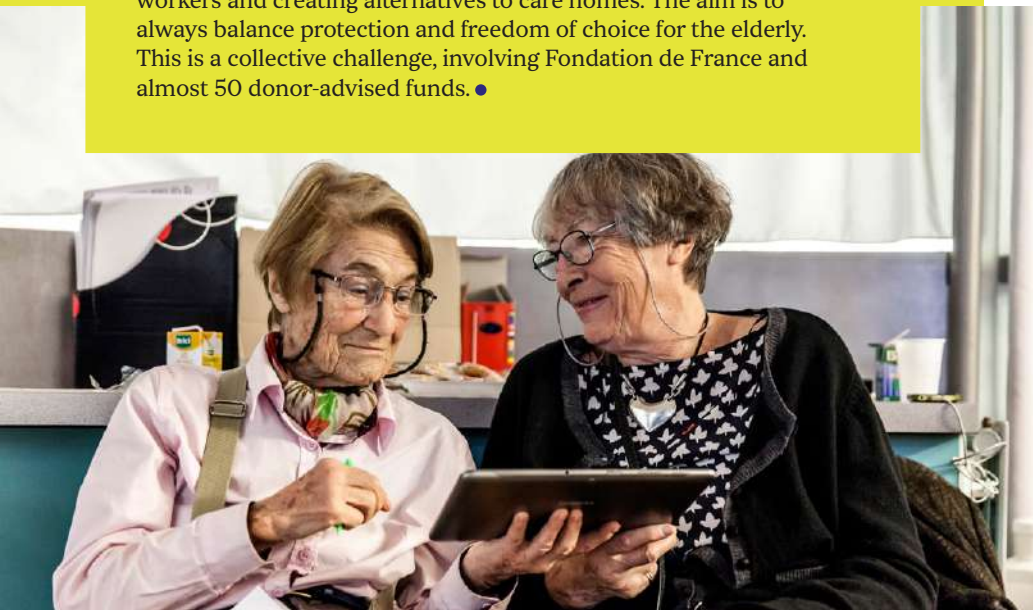
Achieving a better understanding of species in order to better protect them and redesigning a sustainable relationship between humans and their national environment represents a major challenge. Fondation de France and a hundred or so donor-advised funds ("Nature et Découvertes", "Lemarchand", "Lune de Miel", "Terra Symbiosis", "Léa Nature", etc.) are actively involved in protecting biodiversity, and more broadly, environmental issues. In order to protect fauna and flora, Fondation de France focused its activities on two key areas: coastal protection and the study of a little-known discipline, agroforestry, which combines trees and crops to restore a balance that is vital for many species. ●

Training and education

Fondation de France is active across the country in promoting social equality in education and training. It has been addressing early school leaving since 2010. In 2020, this represented no small undertaking, as the pandemic and school closures meant that thousands of students missed out on their classes. Fondation de France and many donor-advised funds supported remedial schooling, solutions to the digital divide and projects in which young people learn to become citizens, especially those projects that draw on pedagogical innovation. ●

The very elderly

Since its creation in 1969, Fondation de France has always taken a keen interest in the quality of life of our elders. Current priorities include combating isolation, helping carers, supporting health workers and creating alternatives to care homes. The aim is to always balance protection and freedom of choice for the elderly. This is a collective challenge, involving Fondation de France and almost 50 donor-advised funds. ●



Housing

Poor housing conditions in France can have alarming consequences on health, education, access to the labor market and family life. With the current health and social crisis exacerbating these problems, Fondation de France took action and devised sustainable solutions to best address the issues faced by residents in inadequate housing, especially in poor neighborhoods. Resident involvement, more social interaction at all levels and incorporating environmental issues were themes that cut across all projects in this field. Fondation de France also acted for shared and community housing, as well as for small at-risk housing coops, to promote better living conditions for everyone. ●



Patient-centered care

Thirty years ago, Fondation de France was a precursor in supporting the first palliative care services in France. It has now extended its work to promoting patient-centered care. Its aim is to support health workers who wish to improve their practices and assist in patient and carer initiatives, as the expertise and experience of the latter is crucial to the care protocol. In a time of pandemic, never has it been more vital to place patients at the center of their own care plan. ●

Disability

In the 1970s, Fondation de France started to support institutions for disabled children. More than 50 years later, it seeks to change society's perception of disability and works towards ensuring equal rights for disabled and able-bodied people alike, with an inclusive approach. New priorities are now emerging, centered around self-determination and independence for disabled people and also increased social interaction. ●

Combating HIV/AIDS

Currently, more than 38 million people in the world are living with HIV. Over the past few years, Fondation de France has been combating gender inequality and its consequences on the HIV pandemic, especially in Francophone Sub-Saharan Africa, Guyana and the Caribbean. It aims to raise awareness with young people on their sexual and reproductive health, reinforce women's empowerment and independence and combat gender-based violence. It also works towards achieving equality in access to testing and care and more involvement and responsibility from men. ●

Mental disorders

In France, 12 million people live with a mental disorder. And the trend is set to increase as the pandemic weighs on mental health. Over the past fifteen years or so, Fondation de France and several donor-advised funds have been supporting projects promoting better access to care and the inclusion in society of young people suffering from these disorders, especially via employment and housing. Help for carers (family and friends) is also a priority, leading to counseling services and respite care. Since 2016, Fondation de France has been promoting research on mental disorders to speed up the implementation of new prevention methods and early diagnosis and treatment. ●

Imprisonment and rehabilitation



In the absence of any support, 63% of persons leaving prison will return there within five years. Fondation de France and several donor-advised funds have therefore made a priority of rehabilitation. For example, “Fondation J.M. Bruneau” and “Fondation Demeter” are particularly focused on the rehabilitation of young people, while “Fondation Adrienne et Pierre Sommer” promotes animal assisted-therapy in prisons. Since 2013, the Prisons Program has supported over 200 projects aimed at maintaining relationships with loved ones, preparing for leaving prison and facilitating social inclusion for people with non-custodial sentences. ●



Medical research

Cancer and cardiovascular diseases are still the leading causes of death in our country. Since its creation, Fondation de France has supported research on these two major diseases, focusing on treatment resistance. Working with 120 donor-advised funds, it also supports research on mental health, autism, eye disorders, Alzheimer's and Parkinson's disease, diabetes and hemophilia, and many other conditions. In 2020, right from the start of the pandemic, Fondation de France supported researchers who were studying the virus, monitoring patients and modeling data. ●

Young people's health

“Teenage angst” can take many forms, sometimes very dangerous ones, including eating disorders, addiction, withdrawal and the emergence of mental illness. For some young people, the pandemic context acted as the revealer, or accelerator of mental issues. However, early support can often defuse risky situations before any deterioration occurs, especially if the young person and their family are involved in the care protocol suggested. As a result, in 1994, Fondation de France supported projects centered around the identification of early signs of distress in young people, access to care and increased autonomy for young people. ●

Health and the environment

Water, air and ground pollution, together with dilapidated housing and dangerous working conditions can lead to a range of diseases. A precursor in this field, Fondation de France has been supporting research on the impact of the environment on human health for ten years, especially concerning the development of certain cancers and reproduction and development problems. ●

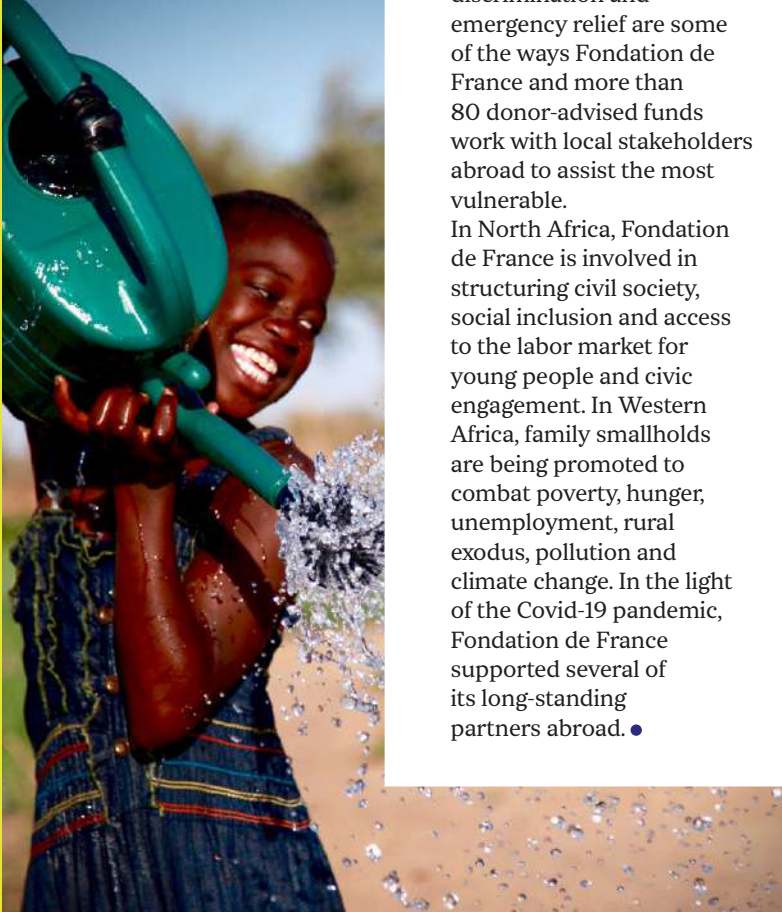
Science and technology

More than 50 Fondation de France donor-advised funds are engaged in the development of a wide range of science and technology fields. They range from using rubber for better nutrition to neuroscience and social science and they all contribute to the advancement and dissemination of knowledge. Each year, dozens of grants are allocated to the scientists and engineers who are designing tomorrow's world. ●

International Development

Access to education, tackling poverty, combating gender inequality and discrimination and emergency relief are some of the ways Fondation de France and more than 80 donor-advised funds work with local stakeholders abroad to assist the most vulnerable.

In North Africa, Fondation de France is involved in structuring civil society, social inclusion and access to the labor market for young people and civic engagement. In Western Africa, family smallholds are being promoted to combat poverty, hunger, unemployment, rural exodus, pollution and climate change. In the light of the Covid-19 pandemic, Fondation de France supported several of its long-standing partners abroad. ●



Support for exiled persons

Fondation de France and a dozen donor-advised funds got involved in supporting persons in exile, in France, Europe and in the countries surrounding Syria. It was particularly active in Lebanon, where conditions deteriorated drastically in 2020, and in Syria's Idlib region, where it assisted displaced families. In France, Fondation de France supported projects centered on the mental health of those who have suffered violence in their country of origin, in their new country and during the journey of exile. It also acted to increase civic engagement with exiled persons, especially in rural areas and small towns. ●

Sport and inclusion

Everyone agrees that sport is beneficial to health and yet sport also has many other virtues. As a social inclusion tool, sport can be used very effectively to combat inequality and to promote empowerment, rebuilding and remotivating oneself, especially in vulnerable women and young girls. Projects supported as part of the Sport and Health Program in at-risk communities often combine sport, professional coaching and medical or social assistance, especially in rural areas and/or for women, for whom sport can represent a way of rebuilding their life. ●



Ecological transition

The issue of climate change is by nature a cross-cutting issue. Which is the reason why Fondation de France approached the topic from the angle of civic engagement. All aspects of daily life are concerned, including the creation and rehabilitation of areas managed according to environmental criteria, recycling workshops, shared gardens, promoting energy frugality, and so on. Underlying these projects is the strong belief that citizens are to be in the driving seat. In addition, a number of donor-advised funds are active in climate research, which is key to raising awareness on these issues. This is precisely what "Fondation BNP" does, with its support for research on how climate change impacts biodiversity. ●

Emergency and post-emergency

After a disaster or a major crisis, Fondation de France swings into action to rebuild lives. It provides victims and casualties with assistance, which takes place over the long term, in coordination with NGOs, nonprofits and local authorities. Fondation de France acted in the Caribbean after hurricane Irma in 2017, during flooding in the Aude region in France in 2018, and more recently in Beirut. It did so by launching appeals for donations and focused its work according to the priorities identified with committees of volunteer experts who were close to the ground. ●

Key figures for 2020

What characterized 2020?

Olivier Neumann: This was a year marked by extraordinary levels of activity. The pandemic-induced need for social care, medical research and support for health workers generated a surge in requests for help. Which is how the number of projects we set up went from 9,868 in 2019 to more than 11,000 in 2020. To meet these increasing demands, Fondation de France was able to count on unprecedented generosity from French people, despite the uncertainty weighing on the economy and therefore on family and company finances. This generosity was particularly apparent when the “United Against the Virus” Alliance, created with AP-HP and Institut Pasteur, launched an appeal for funds. This action alone raised a total of almost 34 million euros. In 2020, donations rose by 20% overall.

How did Fondation de France tackle this increase in requests for help in 2020?

O. N.: Volunteers and staff were all able to adapt to remote working. They adjusted procedures so that requests could be processed more quickly, without compromising safety or traceability.

These adjustments meant that the increase in activity due to the pandemic could be met, with like-for-like support costs. Resource allocation to our social projects reached 88%, an increase of 1%.

In this year's highly volatile environment, how did Fondation de France's investments perform?

O. N.: This was a chaotic year, with markets collapsing then bouncing back strongly. Our Finance Committee, with its seven volunteers met regularly to fine-tune our strategies. Right from the start of the pandemic, we reduced our exposure to asset risk considerably, which enabled us to end the year with a financial performance that was very close to last year's and a balance sheet that remained very strong. The level of uncertainty remains high, which is why we are maintaining our stance. As regards the nature of our investments, Fondation de France is particularly mindful that the funds it invests in adopt a socially responsible (SRI) approach. We also monitor the carbon impact of our investments, which currently stands 23% lower than the market average, compared to -20 % in 2019.

Talking of sustainable development, in 2019, Fondation de France launched a social and environmental impact fund. What can you tell us about this project?

O. N.: This type of fund aims to take shares of companies that are either growing or in a transition business model, which provide sustainable solutions on social inclusion, the environment, agriculture and food, energy transition and so on. The initiative was received very favorably by the financial community and Fondation de France decided to agree that the fund should be open to investment institutions other than its donor-advised funds, to extend the scope of its action.

“A year of intensive activity”

Olivier Neumann,
Fondation de France
Financial Director



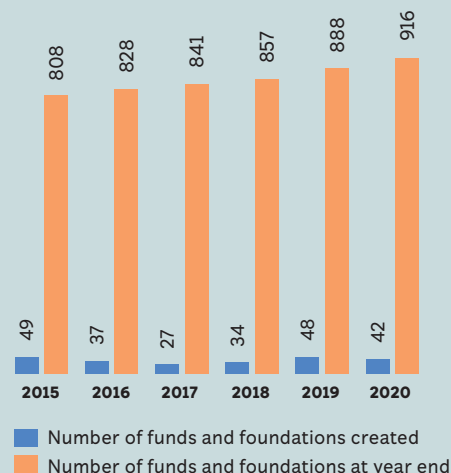
Investor engagement in this fund has thus risen from 100 to 170 million euros. The manager has six years to invest the funds in meaningful organizations. In 2020, nine investments were made, amounting to a total of 30 million euros.

Fondation de France's strong record is also based on its donor-advised funds

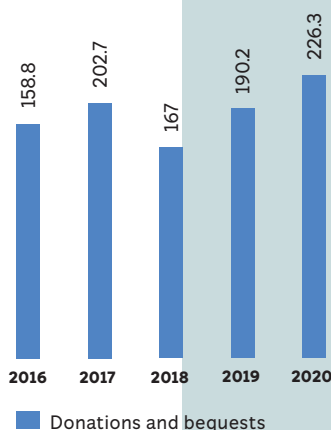
O. N.: Absolutely, and the health and economic crisis did not discourage people from taking action. Quite the opposite! The number of new donor-advised funds being created stayed above 40, which is a real feat! Companies were very active this year, both in creating new foundations and as donors. I believe that this confirms the attractiveness of our model. Fondation de France played its part as a leading stakeholder, by coordinating the response to the wave of generosity and solidarity surrounding the Covid pandemic, just like it did for Notre-Dame cathedral in Paris. ●

An accounting reform was introduced in 2020 to harmonize data processing in the sector. For ease of reading, data from previous years was restated to make it comparable with that of 2020.

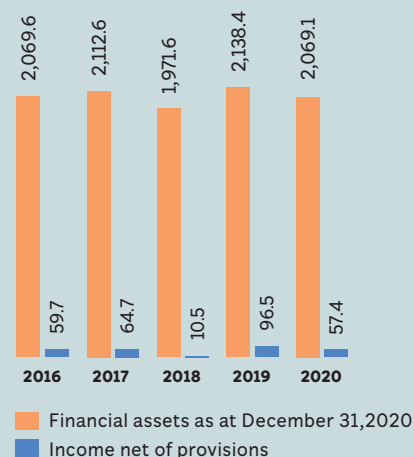
NUMBER OF FOUNDATIONS



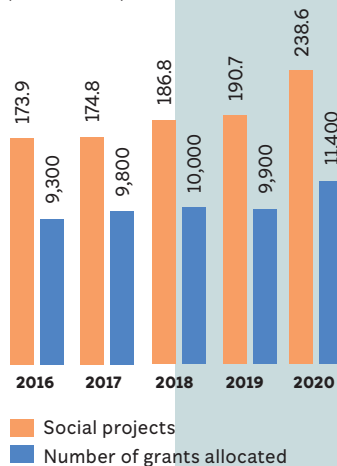
INCOME (million euros)



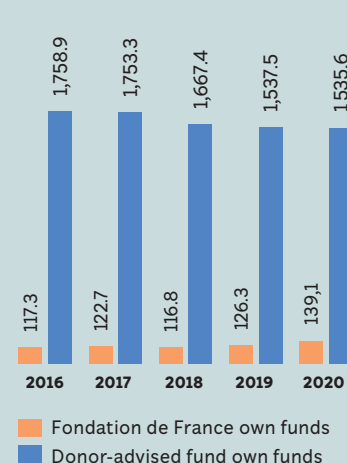
FINANCIAL ASSET AND INCOME TOTAL (million euros)



SOCIAL PROJECT TOTAL (million euros)



TOTAL OWN FUNDS (million euros)



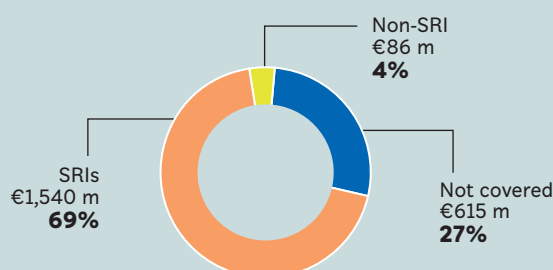
Balance sheet

The balance sheet summarizes the asset position, at historical value and at present value, of all the entities managed by Fondation de France, including the 916 donor-advised funds.

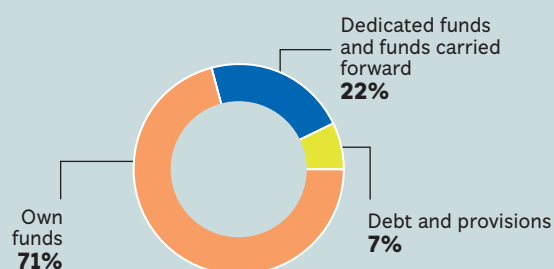
MAIN ASSETS

Financial assets represent 80% of all the assets in the balance sheet of Fondation de France and its donor-advised funds. They include a range of investments: shares, bonds, banking products and unlisted securities, mostly from OECD countries. This reflects the fact that Fondation de France has chosen an investment strategy combining prudence and performance. The entire investment portfolio complies with extra-financial ESG criteria (environmental, social and governance). As a result, more than 70% of Fondation de France's investments are socially responsible investments (SRIs).

SRIs / Investment analysis



LIABILITY BREAKDOWN

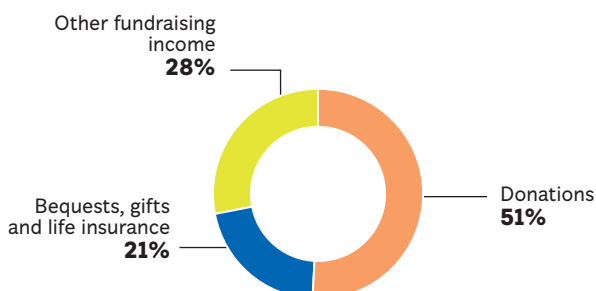


Fondation de France and its donor-advised funds have a strong and high-quality balance sheet, with own funds representing 71% of all assets. Available-for-sale financial assets represent the larger part of these. Dedicated funds consist in those resources which donors and testators have dedicated to action programs led by Fondation de France and its donor-advised funds and which had not been used at the close of the financial year. Funds carried forward represent bequests received that are being processed. Finally, debt mostly represents the pledges made to Fondation de France and its donor-advised funds, which have not been fulfilled yet.

Profit and loss statement

The profit and loss statement shows income and how that income has been used over the year according to its purpose, providing the most useful information with regard to Fondation de France's activity and industry practices.

INCOME BREAKDOWN

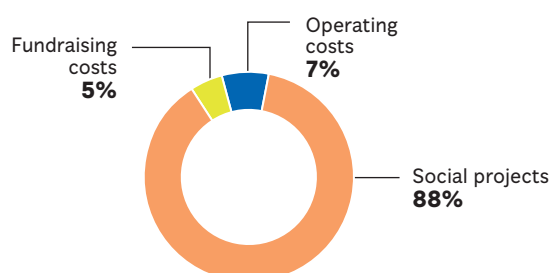


– **Donations** rose to **€160m** compared to €137 m in 2019. In 2020, they represented half of Fondation de France's income. The increase came partly from the "United Against the Virus" campaign, in partnership with AP-HP and Institut Pasteur and partly from a fundraising drive for Fondation de France programs, which was sustained throughout the year. We should remind ourselves that 2019 had witnessed unprecedented donation levels, for the restoration of Notre-Dame cathedral in Paris.

– **Bequests, gifts and life insurance policies**, including resources allocated to endowment funds, rose to **€66m**, an increase of €13m compared to 2020.

– **Other fundraising-related income**, including financial and real estate income, reached **€89m**. These resources mainly derived from the capitalization of the endowment of Fondation de France and its donor-advised funds. They saw a €5m increase compared to 2019, due to capital gains on the sale of securities, which were achieved in the process of securing the investment portfolio.

USE OF INCOME



2020 was characterized by Fondation de France's strong involvement in responding to the Covid-19 pandemic. As a result, social projects totaled **€239 m** (€191 m in 2019), representing **88% of use** of funds: €153m for projects implemented by donor-advised funds, €78m for projects carried out as part of Fondation de France programs and €9m granted to partner organizations, as part of transnational activity.

Fundraising costs totaled €13m, a rise of €2m compared to 2019. They include the cost of running fundraising campaigns, processing costs for donations and bequests, as well as the staffing costs of those directly involved in this work.

Operating costs totaling €19m were on par with those of 2019. These costs include IT costs, organizational communication costs and the general expenses required to run the operations of Fondation de France and its donor-advised funds.

Trust and transparency, the two pillars of our governance

Three questions on governance



Who sets Fondation de France's strategy?

The Board of Directors sets Fondation de France's strategy and monitors its implementation. It approves the budget and programs, has the accounts audited and ensures compliance with the legislative framework. The President of the Board of Directors is elected for a four-year term, renewable once. All the members of the Board of Directors and of the specialist committees are volunteers. The President appoints the Executive Director, who, together with the Executive Committee, oversees the proper execution of the strategy.

How do you ensure that management is of a high quality?

Fondation de France has set up comprehensive internal control, in addition to various external control mechanisms (see box). Each expenditure item is systematically signed off and paid for by two different people. For expenditure above 150,000 euros, two signatures are required.

More broadly, five internal committees monitor the use of goods and funds. They are the Finance Committee, the Audit Committee, the Donations Committee, the Donor-Advised Fund Supervision Committee and the Remuneration Committee.

The accuracy and transparency of financial statements are certified by a statutory auditor.

How do you monitor the way donations are used?

Donors, testators and founders may allocate their gifts to one or several specific causes. Fondation de France ensures that their wishes are followed scrupulously and commits to providing them with information on various media (website, social media, quarterly newsletters) and reporting back on the work undertaken. For instance, emergency operations form the object of regular reviews, which are accessible online and sent to donors. Lastly, the activity report and the financial report provide a global review of the year and sketch out the main lines for the following year. •

External control

Fondation de France is subjected to several external controls (French Court of Audit, ministries for social affairs and health, finance and public accounts). Since 2015, its governance has benefited from IDEAS certification. This certification recognizes good practices in governance, financial management and operational effectiveness. It represents an assurance of reliability and trust for partners and funders.

From left to right:

Sabine Lenglet, Chief Communications Officer, Frédéric Théret, Chief Development Officer, Alexandre Giraud, Chief Operations Officer, Axelle Davezac, Chief Executive Officer, Lazare Mariller, Chief Human Resources Officer, Olivier Neumann, Chief Financial Officer, Sophie Pourchet, Chief Information Officer, Alexia Henry, Chief Legal Officer.

The Board of Directors

The 26 Board members belong to three constituencies: seven members represent founding institutions (224 individual and corporate donors and 19 banks, which together provided Fondation de France's startup capital); eight members represent the ministries and 11 are qualified members, elected by the Board.

Board of Directors membership - As at December 31, 2020



CHAIRMAN OF THE BOARD Pierre Sellal*

French Ambassador

HONORARY CHAIRMANS Philippe Lagayette

Chief Executive, PL Conseils

Yves Sabouret

Chief Executive, Normandie REIM

VICE-CHAIRWOMAN

Pascale Rousseau-Dewambrechies*

Chairman of the Bordeaux-Atlantique Committee, Fondation de France Sud-Ouest

VICE CHAIRMAN

René Ricol*

Chairman, Ricol Lasteyrie & Associé

TREASURER

Yves Perrier*

Chief Executive Officer, Amundi and Deputy General Manager, Crédit Agricole SA

TREASURER

Until December 16, 2020

Philippe Dupont*

Senior Advisor, Alvarez & Marsal

Members – As at December 31, 2020

Catherine Allonas-Barthe

Deputy Managing Director, Assurances Crédit Mutuel, represents **Nicolas Thery**, Chairman, Crédit Industriel et Commercial

Bruno Angles

Chief Executive Officer, Credit Suisse France and Belgium

Michelle Arnaudies

Head of Social Innovation and Territorial Networks in the Sub-Directorate of Social Professions, Employment and Territories, Directorate General of Social Cohesion, Ministry of Solidarity and Health

Jean Beunardeau

Chief Executive Officer, HSBC France

Christian de Boisdeffre

General Administrator of Public Finance, French Ministry of the Economy and Finance

Rémi Bourdu

Head of the Associations and Foundations Office, French Ministry of the Interior

Bruno Chetaille

Chief Executive Officer, Médiamétrie

Édouard Delmon

Secretary General, Retail Banking and Insurance, BPCE, represents **Laurent Mignon**, Chairman of the Management Board, BPCE

Christophe Devys*

Representative of the French Prime Minister and President of the Mission for the Inspection of Administrative Jurisdictions at the French Council of State

Frédéric Donnedieu de Vabres

Partner, Arsene Taxand and President, Fondation Arsene

Yann Dyèvre

Inspector General for Youth and Sports, French Ministry for Sports, Youth, Popular Education and Community Life

Sylvie Esparre

Honorary Senior Adviser, French Court of Audit

Anne Florette

General Counsel for the Environment and Sustainable Development, French Ministry of Ecological and Solidarity Transition

Robert Fohr

Head of the Sponsorship Mission, General Secretariat, French Ministry of Culture

Béatrice Gau-Archambault

Secretary General of the Supervision Board, Caisse des Dépôts, represents **Éric Lombard**, Chief Executive Officer, Caisse des Dépôts

Marie-Anne Lévêque

Secretary General, French Ministry of National Education, Higher Education and Research

Leïla Phelouzat

Secretary General, Caisse d'Epargne et Prévoyance Île-de-France

Jean-François Sagaut*

Partner, Étude Thibierge

Antoine Sire

Director of Company Engagement, represents **Jean Lemierre**, Chairman, BNP Paribas

Dominique Soyer

Chief Executive Officer, Maisons & Cités

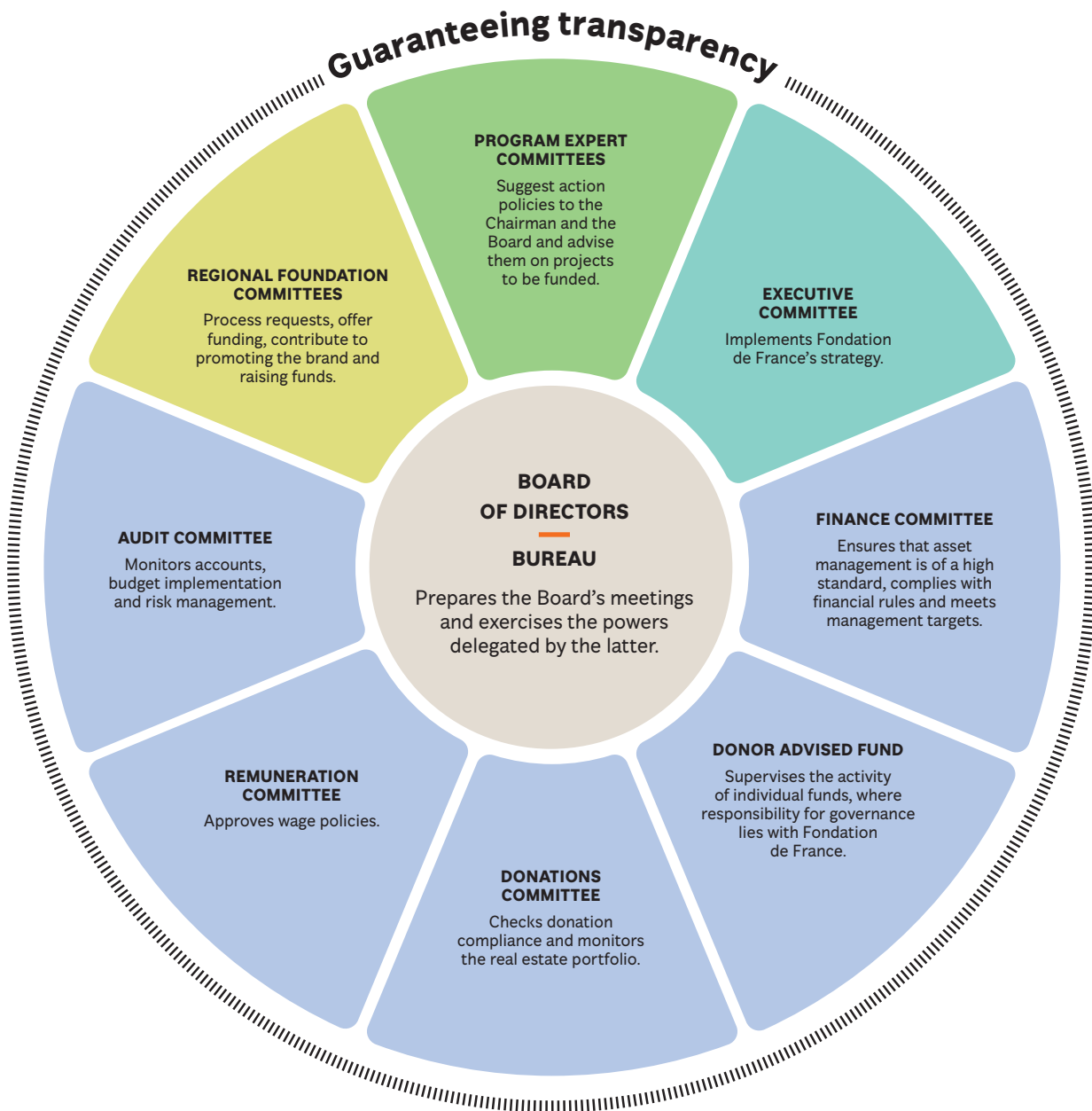
Odon Vallet

Academic

Gilles Vaysset

Secretary General, Banque de France

* Bureau members



Specialist Committees



Finance Committee
President
Yves Perrier
Chief Executive Officer, Amundi and Deputy General Manager, Crédit Agricole SA



Audit Committee
President
Frédéric Donnedieu de Vabres
Partner, Arsene Taxand and President, Fondation Arsene



Donations Committee
President
Jean-François Sagaut
Partner, Thibierge



Remuneration Committee
President
Pierre Sellal
French Ambassador



Individual Fund Supervision Committee
President
Christophe Devys
Representative of the French Prime Minister and Councilor of State

“2020 confirmed the importance of local presence”

More than ever this year, local action led by Fondation de France’s six regional foundations demonstrated how relevant and effective this work was. We talked to Dephine Allarousse, General Manager of Fondation de France Centre-Est.



Each local area is unique, which means that regional foundations are best placed to support and encourage engagement in a range of causes, across France. With a thorough understanding of existing issues, they were able to identify meaningful initiatives, engage with important stakeholders and also set up successful partnerships and new synergies to support – and sometimes prompt – the most appropriate solutions. 2020 confirmed the importance of local presence. Pandemic-induced problems made a wide range of vulnerabilities more acute than ever, requiring specific responses: food banks in the Mediterranean region, support for health workers in the Grand Est region and so on. In our own Centre-Est region, with its 16 departments, previously identified areas of concern took a severe turn for the worse during the pandemic. This translated into greater isolation for the most vulnerable, be they disabled people, the elderly, struggling families, those who were isolated, homeless and of course, young people. Their mental health and the precarious nature of their situation became major issues. Fortunately, we also witnessed a huge surge in generosity, with 15,800 donors (60% were new donors) and 180 companies of all sizes and from all sectors joining us, including Volvo Trucks France, Salaisons du Mont Pilat and V tements Bayard. Volunteers were our driving force in the coordination of this massive mobilization and in the response to emergencies. Their involvement never flagged.



Thanks to them, we were able to work very closely with local communities in order to better identify and meet their needs. In 2020, almost 82 projects were supported and implemented in our region as a result. In Lyon, for instance, a mobile psychiatry team was set up with Le Vinatier Hospital, to maintain follow-up care for those most at risk. In the Isère department, 500 young people in homes for young workers received food aid, counseling and access to sports activities. In addition, Fondation de France Centre-Est stepped up to help meet the huge range of needs in healthcare settings. We supported 13 healthcare institutions by purchasing equipment, supporting health workers and ensuring that care at home could be maintained. Help was provided to the Hospices Civils de Lyon, the Annecy Genevois and Henri Mondor hospitals in Aurillac and the teaching hospitals in Dijon and Clermont-Ferrand. In fact, the challenges posed by the pandemic turned into transformation accelerators. We learned how to operate differently, and we learned to step outside of our location. New community activity was developed, symbolizing

the incredible creativity of the nonprofit sector. New partnerships were created with donors, project leaders and volunteers.

Regional foundations keep us all connected, by bringing Fondation de France's ethos, expertise, independence and know-how to local communities. It's now up to us to support and promote this approach to develop new solutions and serve the public interest.”



“Volunteers are actors and facilitators in the vast field that is philanthropy. Drawn from all industry sectors, they work alongside Fondation de France. We bring our local knowledge and also our motivation and skills to create links with our communities. For instance, during the pandemic, we contacted local companies more frequently to talk about Fondation de France's work and also to encourage and support regional projects. Thanks to their network of volunteers, regional foundations worked even closer to local communities.”

Yves Minssieux,

Chairman of the Lyons Committee,
Fondation de France Centre-Est



FONDATION DE FRANCE RÉGION NORD

Laure Decouvelaere
General Manager

Hervé Knecht
Chairman of the Nord Regional Committee



FONDATION DE FRANCE GRAND EST

Jean-Damien Collin
General Manager

François Hirn
Chairman of the Alsace Committee



FONDATION DE FRANCE CENTRE-EST

Delphine Allarousse
General Manager

Yves Minssieux
Chairman of the Lyons Committee



FONDATION DE FRANCE MÉDITERRANÉE

Cécile Malo
General Manager

Jean-François Bigay
Chairman of the Provence
Alpes Corse Committee



FONDATION DE FRANCE GRAND OUEST

Yann Desdouets
General Manager

Laurence Lambert
Chairman of the Brittany Committee

Jacques Dagault
Chairman of the Pays de Loire Committee



FONDATION DE FRANCE SUD-OUEST

Béatrice Bausse
General Manager

Pascale Rousseau-Dewambrechies
Chairman of the Bordeaux Atlantique
Committee

Expert committees for FDF's grant programs

Healthcare, the environment and emergencies, these are some of the ways in which Fondation de France serves the public interest, with the help of 36 committees of volunteer experts, who analyze the projects received and select the most innovative ones. In order to address the health, economic and social crisis, Fondation de France swiftly adapted its operational model. It set up 13 panels, each with four to six volunteer experts, to identify and select in record time the grassroots initiatives that were most appropriate to meeting hugely increased needs, because of the pandemic. The Covid-19 panel, chaired by Nathalie Ramos, examined more than 200 projects from April to December 2020.



The Covid-19 panel was set up to respond to the pandemic

emergency, as early as in March. Interdisciplinarity was its driving force. There were five of us: a specialist from the nonprofit sector, a psychologist, the executive director of a nonprofit and me, a specialist in local development. We all had different profiles, which made for great complementarity and proactiveness in examining projects, which were equally varied. They included providing masks and other PPE for health workers, distributing tablets to those who were isolated in care homes and hospitals, assisting community caterers in the preparation of meals for carers and vulnerable people, distributing food and hygiene packs for homeless people, etc. I was struck by the energy of project leaders and their inventiveness in adapting to the pandemic straight away. Together, we were able to devise new solutions very quickly, to help health workers and assist the most vulnerable. A wave of solidarity grew right across France and I'm happy to have contributed my energy to those causes that are close to my heart.”



“I was struck by the energy and the inventiveness of nonprofits”

Nathalie Ramos

President of the Covid-19 panel and project officer for local development, organic agriculture and the environment (“Fondation Un Monde Par Tous”)



AGROECOLOGY COMMITTEE ECOLOGICAL TRANSITION COMMITTEE AGROFORESTRY COMMITTEE

President: **Bertrand Hervieu**
Sociologist and president, French Academy of Agriculture



AUTISM AND DEVELOPMENT COMMITTEE

President: **Pierre Gressens**
Research director, head of UMR 1141 Inserm, Robert-Debré Hospital, Paris



CANCER COMMITTEE

President: **Vahid Asnafi**
Professor, hospital practitioner, head of oncohematology and head of the “Normal and pathological lymphopoiesis” team, Institut Necker-Enfants Malades, UMR INSERM 1151, Paris



CULTURE COMMITTEE

President: **Vinciane Despret**
Philosopher



CIVIC ENGAGEMENT COMMITTEE

President: **Denys Cordonnier**
Consultant specialized in the inclusion process of staff and contributions from people struggling



EMPLOYMENT COMMITTEE

President: **Michel Lemaire**
Former high-ranking human resources executive in major companies



CHILDHOOD AND EDUCATION COMMITTEE

President: **Marie-Pierre Julien**
Professor of anthropology and sociology, Université de Lorraine



COMITÉ ENSEMBLE UNITED AGAINST TERRORISM COMMITTEE

President: **Thierry Baubet**
Head of psychopathology in children and teens and of general psychiatry, Avicenne teaching hospital



HOUSING COMMITTEE

President: **Rémi Gérard**
Former director of the PACT-ARIM Federation



PATIENT-CENTERED CARE COMMITTEE

President: **Antoine Bioy**
Doctor of psychology, hypnotherapist, pain management and palliative care unit, Bicêtre teaching hospital, Paris



INVENTING THE FUTURE COMMITTEE

President: **Jean-Marie Bergère**
Retired, specialist in employment and local development issues



COAST AND SEA COMMITTEE

President: **Yves Henocque**
Senior adviser, maritime policy and governance, French National Institute for Ocean Science (Ifremer)



CARDIOVASCULAR DISEASE COMMITTEE

President: **Philippe Menasché***
Surgeon and professor in thoracic and cardiovascular surgery, Georges Pompidou European Hospital, co-director of the "Regenerative therapies for cardiac and vascular diseases" team, Inserm UMR 970, Paris



EYE DISEASE COMMITTEE

President: **Marc Labetoulle**
Professor and head of ophthalmology, Bicêtre teaching hospital, Paris-Saclay



MENTAL ILLNES AND ADULTS' SOCIAL LIFE COMMITTEE

President: **Bernard Pachoud**
Psychiatrist, Édouard-Toulouse Hospital, Marseilles



PARKINSON'S DISEASE COMMITTEE

President: **Erwan Bezard**
Research director, director of the Institute of Neurodegenerative Diseases and head of the "Physiopathology of Parkinsonian syndromes" team, Bordeaux



ELDERLY PEOPLE COMMITTEE

President: **Marie-Laure Martin**,
Head of two Alzheimer day care programs, nonprofit Isatis, Paris



DISABLED PEOPLE COMMITTEE

President: **Bertrand Dubreuil**
Former director, Pluriel formation-recherche, trainer, consultant and external assessor



PRISON COMMITTEE

President: **Franck Tanifeani**
Managing director, Association pour la Réadaptation Sociale (ARS), Marseilles



CLINICAL ONCOLOGY RESEARCH COMMITTEE

President: **Catherine Thieblemont**
Professor, hospital practitioner, head of hematology, Saint-Louis Hospital, Paris



COMITÉ RECHERCHE MALADIES PSYCHIATRIE RESEARCH COMMITTEE

President: **Bruno Giros**
Professor, Graham Boeckh Schizophrenia Chairholder, Douglas Hospital, McGill University, Montreal, Quebec, co-head of the "Physiopathology of psychiatric disorders" team, CNRS UMR 8246, Institut de Biologie Paris-Seine



CARE, RELIEF AND SUPPORT RESEARCH COMMITTEE

President: **Jacques Sizun**
Neonatal pediatrician, head of neonatal intensive care unit, Brest teaching hospital



YOUNG PEOPLE'S HEALTH COMMITTEE

President: **Christine Ferron**,
General manager, FNES - French National Federation for Health Education and Promotion



PUBLIC HEALTH AND THE ENVIRONMENT COMMITTEE

President: **Valérie Siroux**
Research director, INSERM, member of the "Environmental epidemiology applied to reproduction and respiratory health" team; Institute for the Advancement of Biosciences, (U1209), Grenoble



AIDS, HEALTHCARE AND DEVELOPMENT COMMITTEE

President: **Daouda Diouf**
Executive director, Enda Santé, Senegal



CARRIBEAN SOLIDARITY COMMITTEE

President: **Jacques Desproges**
Founder and former president, Terra consultancy firm, president, Emmaüs Défi and Board member, Emmaüs Connect



AUDE SOLIDARITY COMMITTEE

President: **Françoise Ichard**
Psychologist for children, adolescents and adults, family therapist and eye movement desensitization and reprocessing (EMDR) therapist



HAITI SOLIDARITY COMMITTEE

President: **Élisabeth Dahan**
Director of international relations, French Economic, Social and Environmental Council, former French ambassador to Sri Lanka and the Maldives from 1996 to 2000



LEBANON SOLIDARITY COMMITTEE

President: **Élisabeth Longuenesse**
Former director of the Department of Contemporary Studies, Institut Français du Proche-Orient



MIGRANT SOLIDARITY COMMITTEE

President: **Régis Koetschet**
Diplomat, former French ambassador to Afghanistan, head of the Civil Society Relationships Mission at the General Directorate of Globalization, French Ministry of Europe and Foreign Affairs



NEPAL SOLIDARITY COMMITTEE AND INTERNATIONAL SOLIDARITY COMMITTEE

President: **Jean-Louis Vielajus**
Former president, Coordination Sud, former general manager, French Committee for International Solidarity (CFSI) SYRIA SOLIDARITY COMMITTEE



SYRIA SOLIDARITY COMMITTEE

President: **Charlotte Schneider**
Head of the refugee and migrant project, City of Paris



SPORT, HEALTHCARE AND INCLUSION COMMITTEE

President: **Martine Duclos***
Professor of endocrinology and physiology, head of sports medicine and functional exploration, Gabriel-Montpied teaching hospital, Clermont-Ferrand

*Term ended in 2020.

**Fondation
de
France**

40 avenue Hoche
 75008 Paris
 Tél.: 01 44 21 31 00
 Fax: 01 44 21 31 01

Design and production:
 EPOKA

Content: Fondation de France.
Photo credits: C. Cayon (p. 24),
 O. Chassignol/Fondation de France
 (inside front cover), C. Dautre/
 Fondation de France (p. 13),
 A.C. Estève/Fondation de France
 (inside front cover, p. 14), A. Jocard/
 AFP (p. 10), O. Lejeune/Le Parisien
 (p. 11), F. Lo Presti/AFP (p. 9),
 R. Longieras/Hans Lucas/AFP
 (p. 6), L. Lung/Fondation de France
 (cover, back cover, p. 3, p. 5, p. 11),
 C. Marcihacy/ Fondation de France
 (p. 5, p. 6, p. 12, p. 16), C. Millerand/
 Fondation de France (p. 15), Ongaeshi
 Studio/ Fondation de France
 (p. 18, p. 21), M. Rosier/Fondation
 de France (p. 14), T. Salva/Lumentio/
 Fondation de France (p. 15, p. 16),
 T. Trossat/Fondation de France
 (p. 12, p. 17), F. Vigné-Imagéo/
 Fondation de France (p. 13, p. 16),
 A. Watad/AFP (p. 10), D.R. (p. 8, p. 9,
 p. 12, p. 26).

This document has been printed
 by Frazier on FSC® certified Offset
 Printer Speed paper, all the fibers
 of which come from sustainably
 managed forests. Plant-based ink,
 manufactured from renewable raw
 materials have been used.

